

Agenda

01. OVERVIEW 02. 2024 FINANCIAL PERFORMANCE 03. 2024 ACHIEVEMENT

04. 2025 OUTLOOK AND STRATEGY





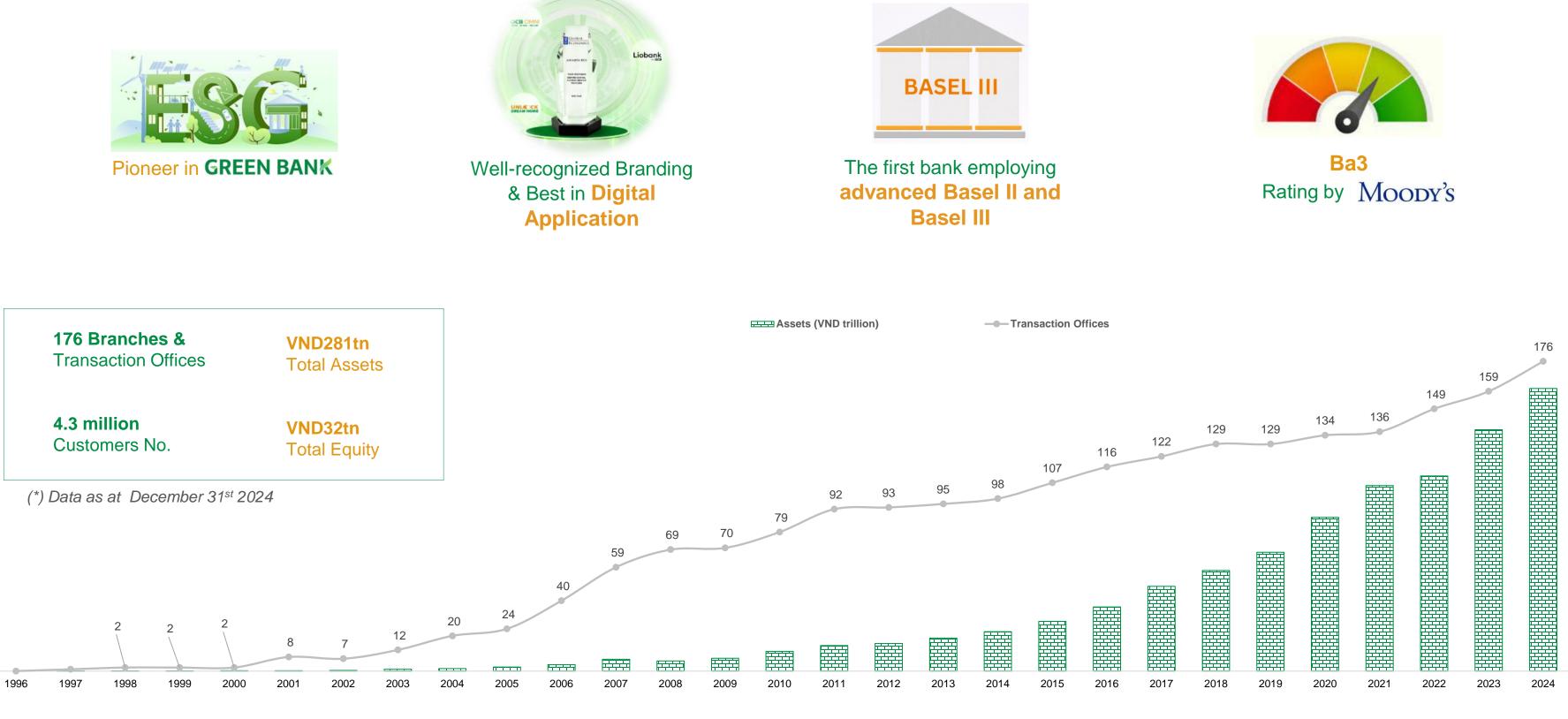
OVERVIEW





Overview of the Bank

The specialized bank for SMEs and retail segments with pioneering initiatives in green bank strategy



Establishment

Development



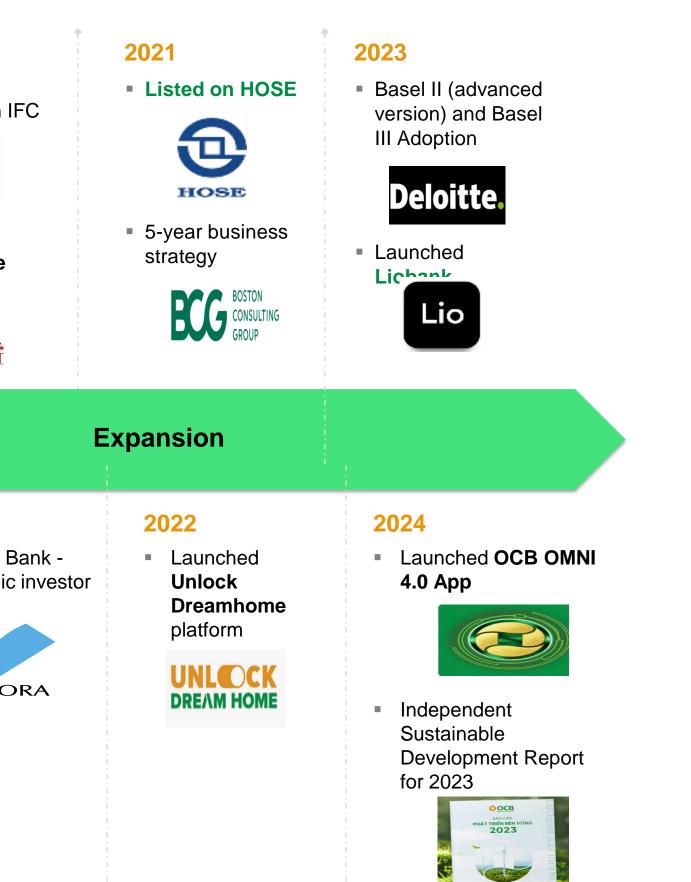


Expansion



Key Development Milestones

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<section-header><section-header><section-header><section-header><section-header></section-header></section-header></section-header></section-header></section-header>	Shment 2010 • Strategy to for retail and SM banking segre • Restructured state-owned to private ba	IE nents	Development 2015 Launched Base compliance pro	el II oject	<section-header></section-header>	d the 1	2020 • Aozora Ba Strategic

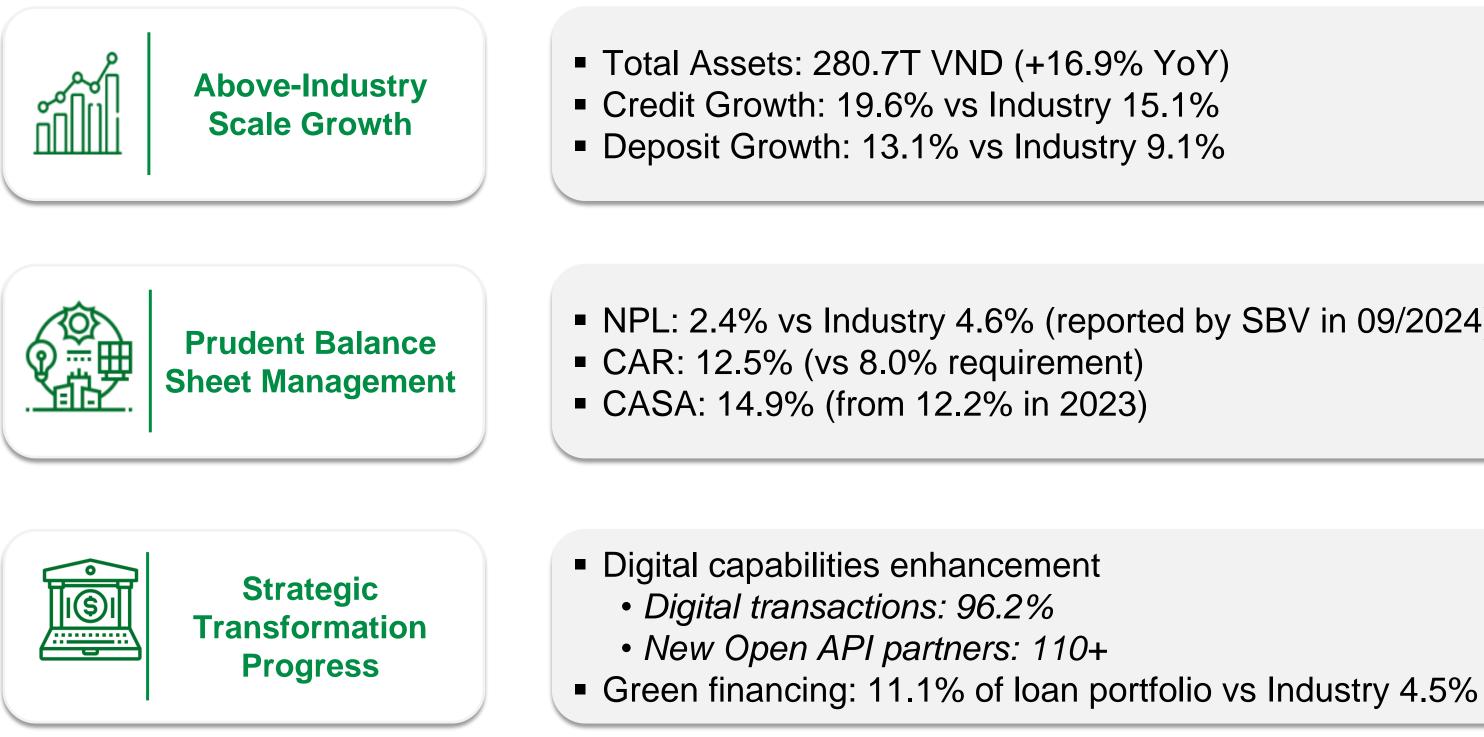




FINANCIAL PERFORMANCE 2024







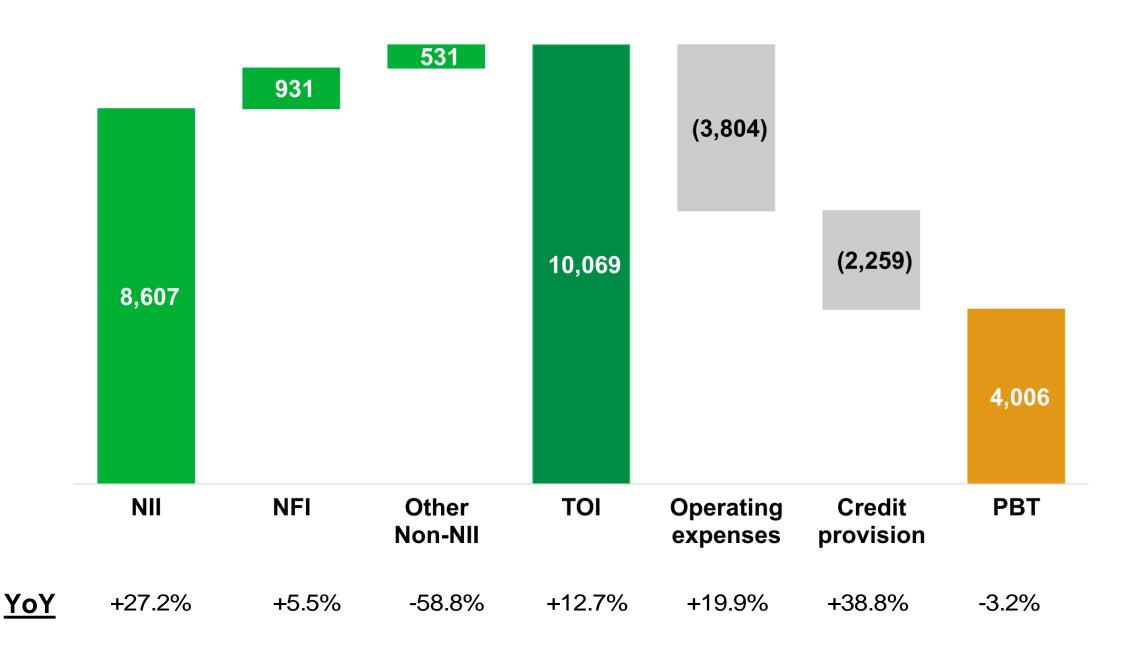
NPL: 2.4% vs Industry 4.6% (reported by SBV in 09/2024)



FINANCIAL PERFORMANCE 2024 (PBT BREAKDOWN)

Core revenues drive TOI growth, while elevated provisions temper PBT

2024 PBT VND billion, %



TOI growth components

- NII soared by 27.2% YoY, supported by credit expansion and improved NIM.
- NFI rose by 5.5% YoY, reflecting higher fee-based services, especially in advisory and settlements.
- Other Non-NII dropped due to unfavorable investment performance, primarily in government bonds.

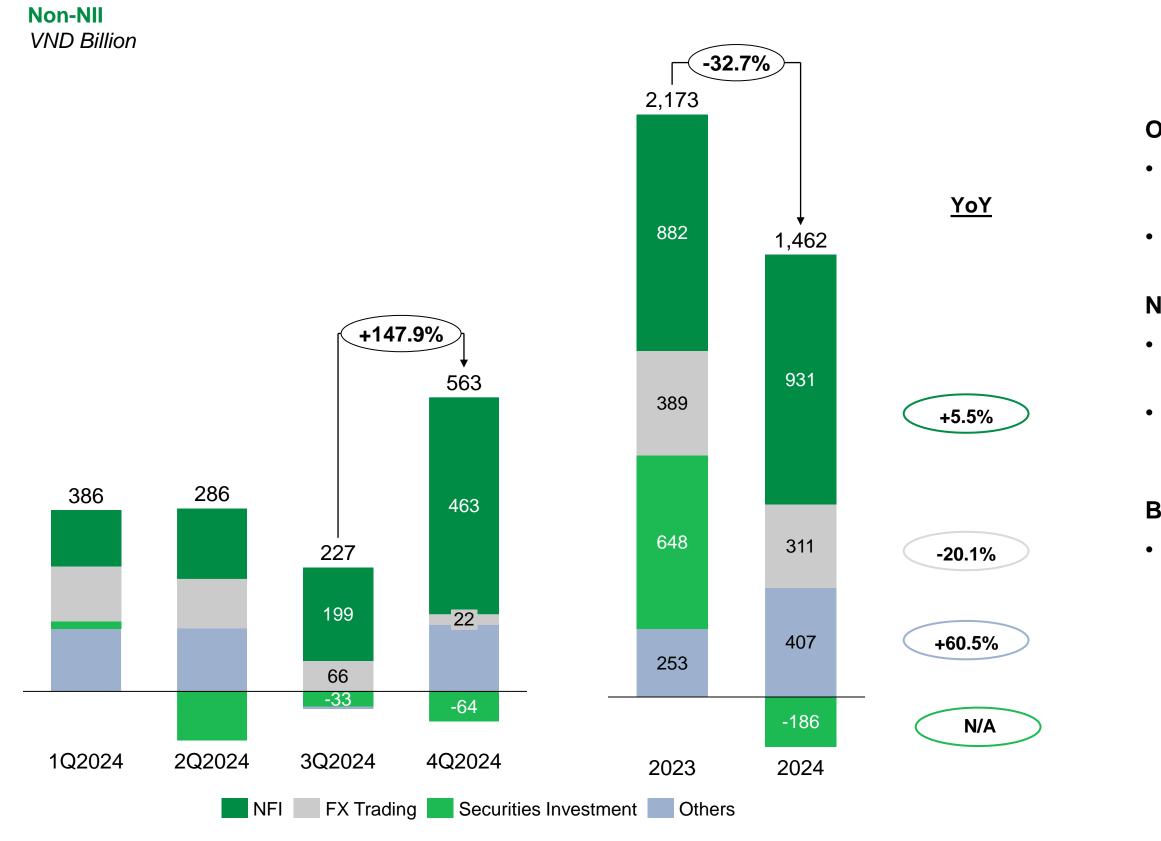
PBT trend

• PBT decreased by 3.2% YoY, mainly affected by investment portfolio headwinds, increased digital and human resource investments, and higher credit provisions for prudent risk coverage.



FINANCIAL PERFORMANCE 2024 – Non NII

Moderated non-NII results reflect securities volatility, while fee income gains momentum



Overall Non-NII

• Declined by 32.7% YoY to VND 1,463 billion, primarily due to adverse bond market conditions.

• Q4 Non-NII saw a 147.9% QoQ jump, driven by higher advisory fees and one-off recoveries.

NFI & Other Income

• NFI grew 5.5% YoY, propelled by stronger settlement services and consultancy fees.

Other income included gains from asset disposals and recoveries, partially offset by losses from restructured securities.

Bond investment impact

Losses stemmed from an unfavorable environment for government bonds, prompting OCB to proactively rebalance its investment portfolio for potential future gains.



FINANCIAL PERFORMANCE 2024 – OPEX

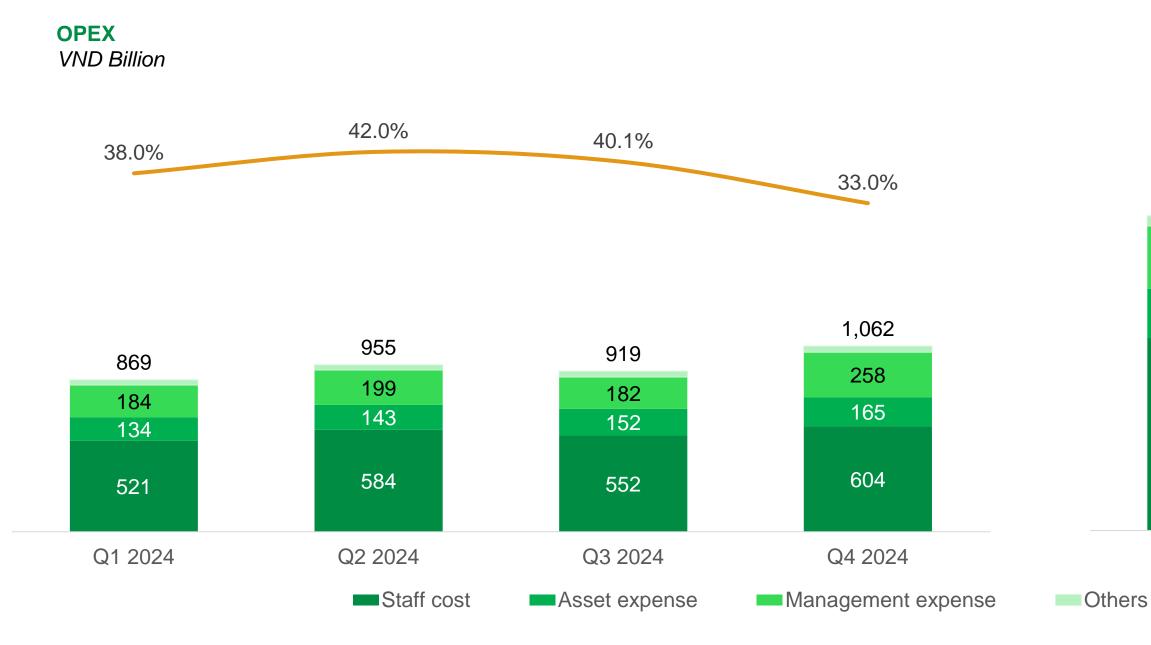
Strategic investments in talent and technology drive OPEX increase but strengthen future competitiveness

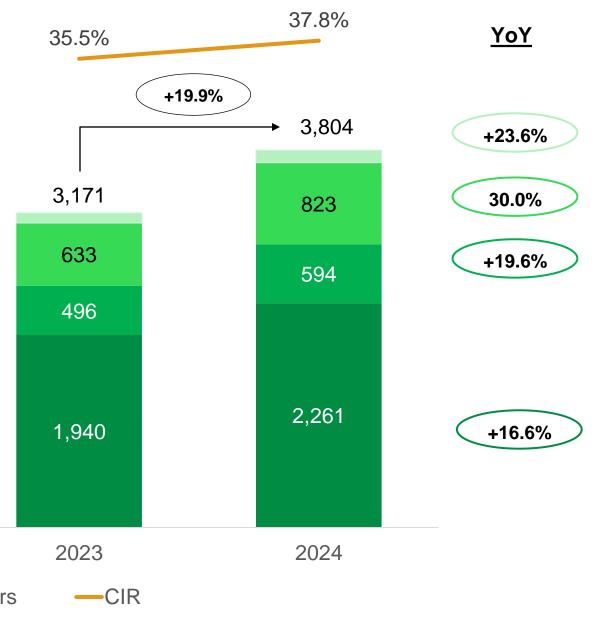
OPEX growth

- OPEX rose by 19.9% YoY to VND 3,804 billion, influenced by staff costs, digital transformation initiatives, and brand-building efforts.
- CIR rose to 37.8%, reflecting ongoing investments that lay the groundwork for long-term efficiency gains.

Key spending areas

- Higher staff costs for talent retention and capacity building.
- Increased asset and technology expenditure to modernize infrastructure and support digital channels.







FINANCIAL PERFORMANCE 2024 – OPTIMIZED BALANCE SHEET

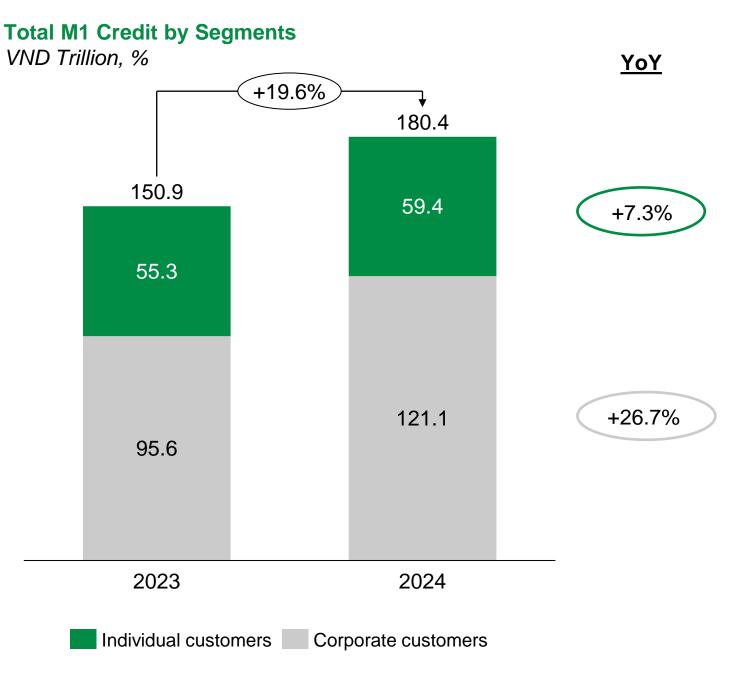
Balance sheet realignment prioritizes high-yield segments and supports solid asset growth

Asset Allocation

- Total Assets grew 16.9% YoY to VND 280.7 trillion.
- M1 credit (core lending portfolio) increased to 64% of total assets, with investment securities rising to 17%.
- Other assets remained stable, preserving liquidity while focusing on higher-yield • opportunities.

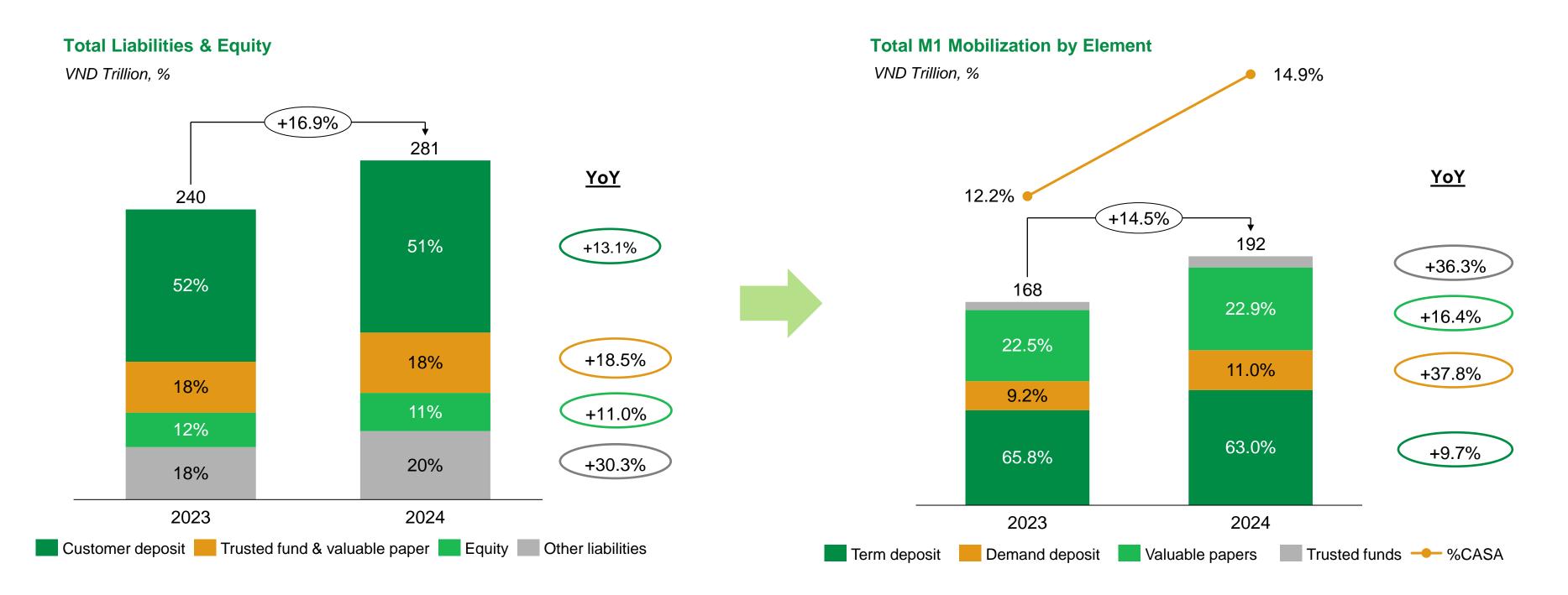
Total Assets VND Trillion, % VND Trillion, % <u>YoY</u> +16.9% 280.7 0.0% 52.1 240.1 52.1 +29.8% 48.2 37.1 180.4 +19.6% 150.9 2023 2024 Total M1 credit Investment securities Other assets

Corporate lending continued to contribute to the bank's credit growth of +26.7% YoY, while individual customers' credit was expanded by +7.3% YoY.





- The funding structure was well-diversified with a pro-active ALM strategy to attain better funding cost. ٠
- CASA significantly improved from 12.2% at the beginning of the year to 14.9% at year end. •





Deposit Growth

Credit & deposit growth

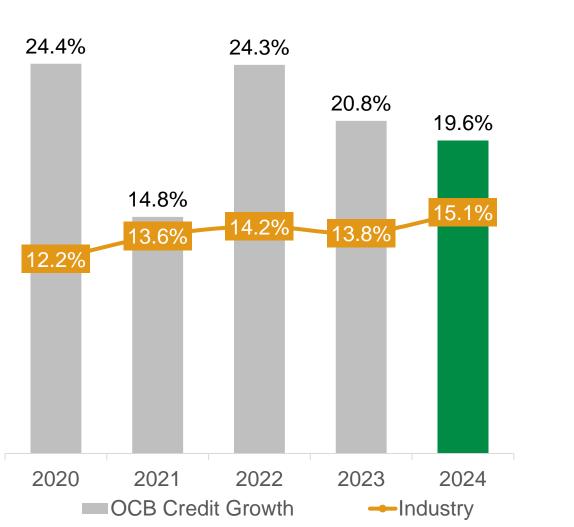
- Credit advanced by 19.6% in 2024, exceeding the industry's 15.1%. •
- Deposit growth maintained a healthy trajectory at 13.1%, higher than the 9.1% industry benchmark. •

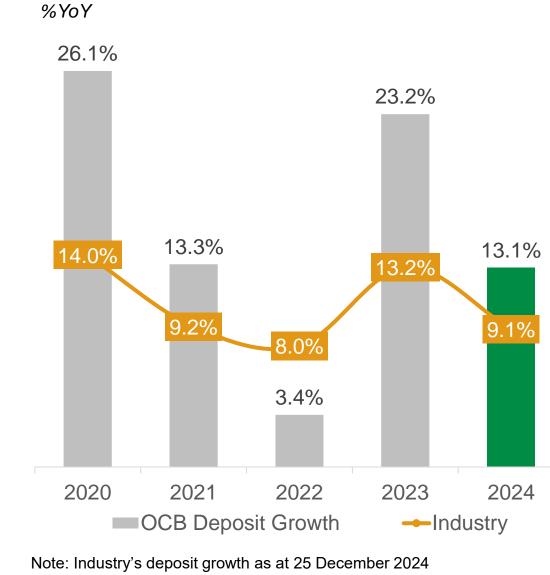
NPL management

Credit growth

%YoY

- NPL ratio rose to 2.4% (from 2.0%) amid broad economic challenges but remains significantly below the 4.6% industry average. •
- OCB continued proactive measures in loan restructuring and monitoring to mitigate credit risks. •





Note: Industry's credit growth as at 31 December 2024

Source: SBV, OCB's Q4/2024 consolidated financial statements



Note: Industry's NPL as of 30 September 2024





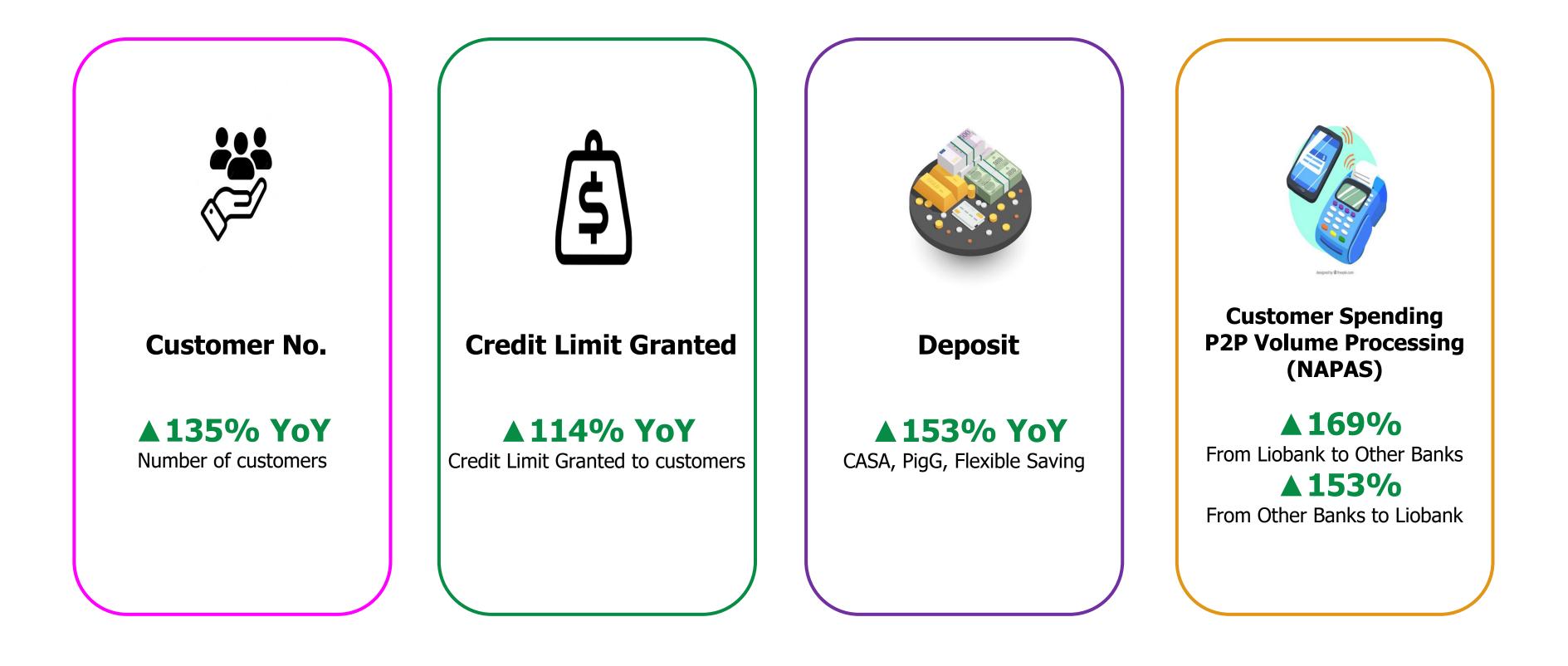




Digital Banking

Collection and Solution for Schools







DOCE

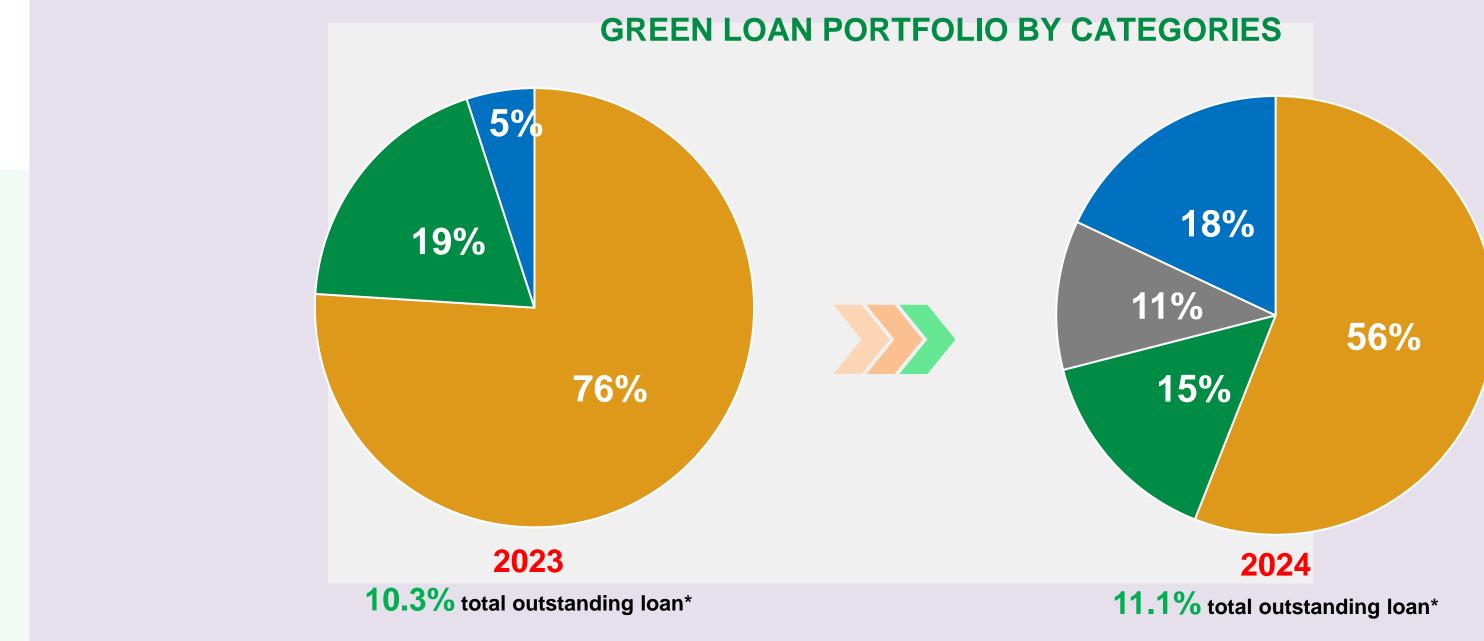
THE LEADING GREEN BANK in VIETNAM







Renewable Energy	Green Building	Waste tro water s
Solar, wind, hydro electricity	A+ class building	Waste treatmer sup



(*) The figures have been adjusted compared to the Q3 2024 meeting due to a change in the calculation method, where the Green Outstanding Loan Ratio = Total Green Outstanding Loans / Total Outstanding Loans.

Green Finance

reatment, supply

ent, clean water pply

Smart Agriculture

Sustainable planation, drip irrigation, water storage









OCB's sustainable development journey



FY2025 OUTLOOK AND LONG-TERM STRATEGY





FY2025 OUTLOOK

Macro environment

- The global economy is entering a new phase following President Trump's victory, accompanied by commitments to deliver robust economic growth for the U.S. and strong tariff policies that have raised concerns about a potential Trade War 2.0 in 2025.
- Expectations for the Fed's interest rate cuts will halt at a neutral rate of 3.5%, and other central banks will also need to consider cutting rates if their currencies depreciate significantly against the USD.
- Interest rates remain stable, creating favorable conditions for economic growth target of at least 8% in 2025, as efforts to combat inflation broadly successfully.
- 2025 Credit growth target is 16%. Non-performing loan pressure persists in the banking sector amid economic volatility and a slow recovery in the real estate market.

Metrics	FY2024A	FY2025F	
Credit growth	19.6%	SBV Quota	Above industry's average; by
NIM (Trailing 12months)	3.5%		To be improved thanks to opt
NPL ratio (SBV)	2.4%	Compliant	To be in compliance with reg
TOI growth (YoY)	12.7%		To increase with higher grow NFI, FX trading, and bad deb
 PBT growth (YoY)	-3.2%		To increase at least 30%

2025 Business Outlook (*)

(*) Detailed 2025 Plan will be disclosed after 2025 AGM

Note

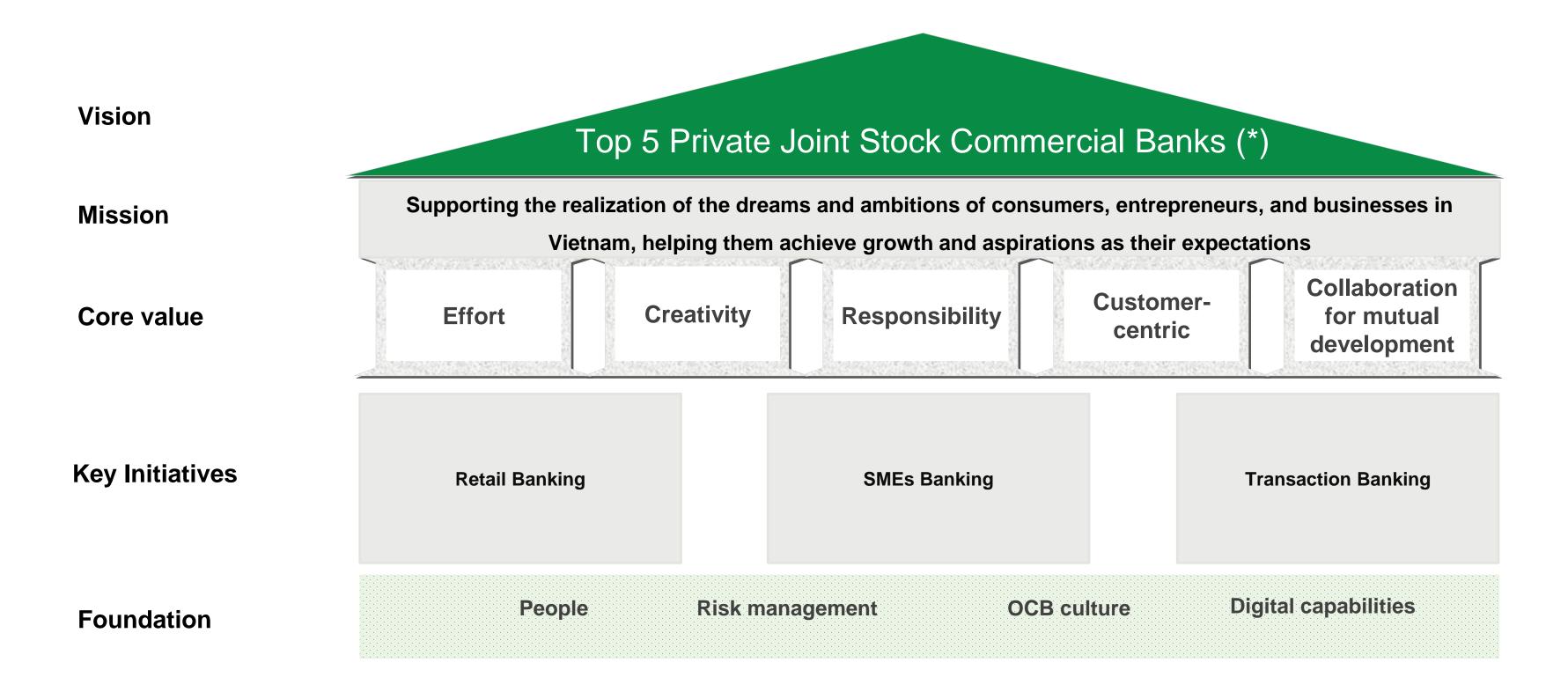
y focusing on Retail banking and SMEs

ptimizing cost of funds

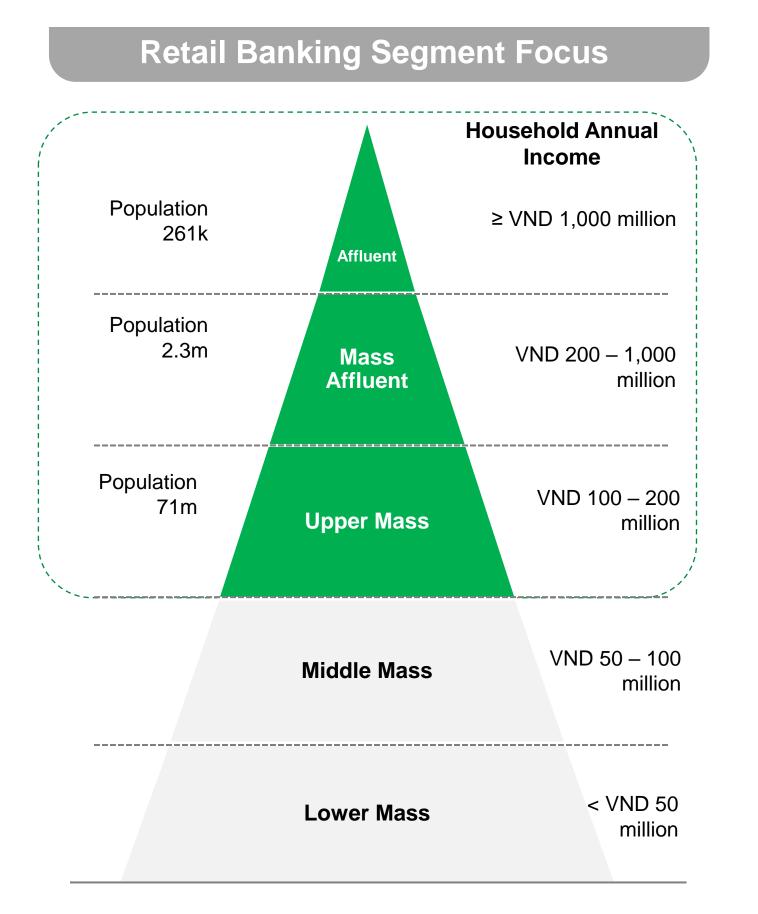
equilations (<3%)

wth rate than 2024; by credit expansion, improving bt recovery.









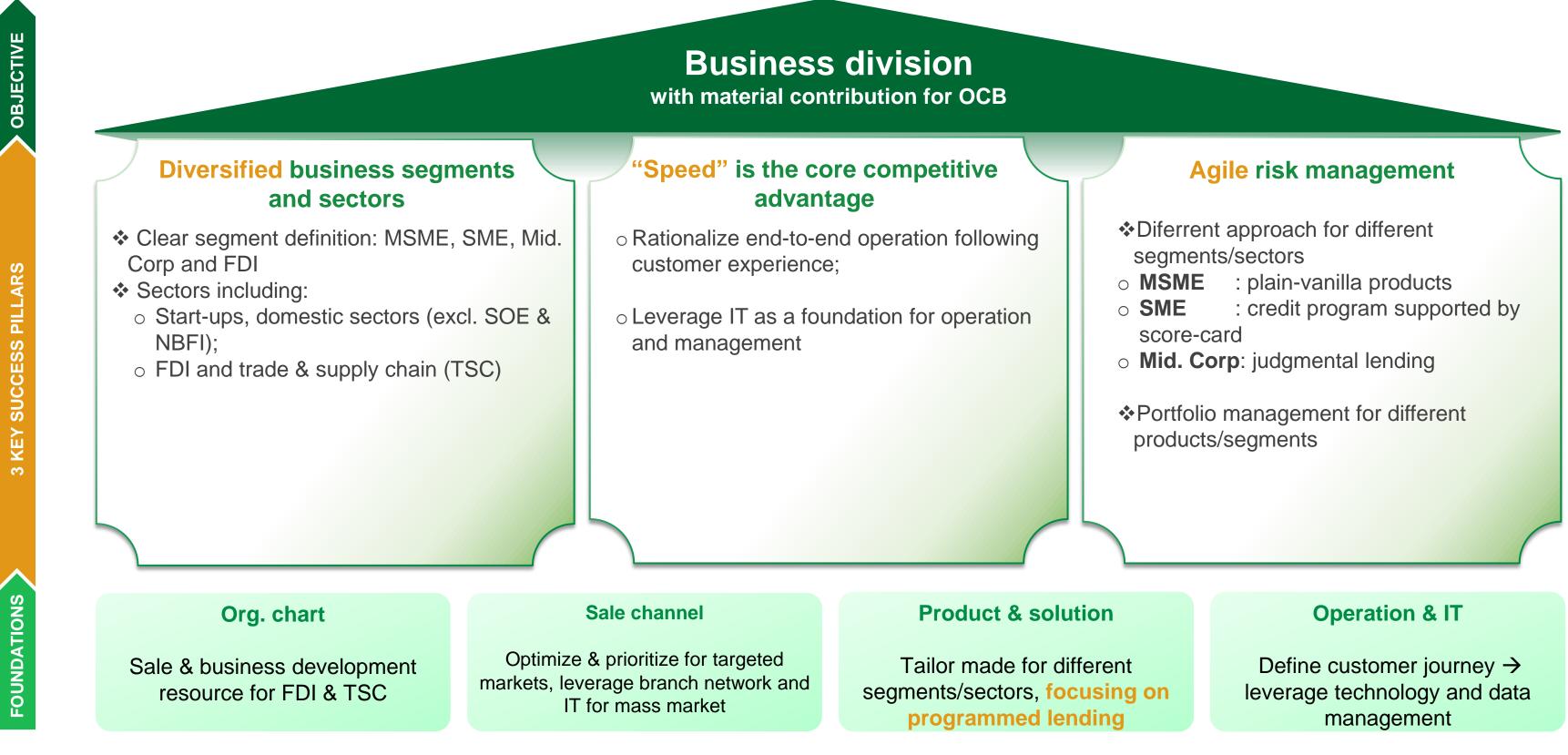
• Banking products Insurance, investments • Privileges, exclusives Payments • Loans • Credit cards • Insurance: health, life insurance Investments • Payments Loans \bullet Credit cards • Insurance: health, life insurance • • Basic banking products

Key initiatives: Retail Banking

Product Focus



VISION: Become the preferred financial partner for corporate client's sustainable growth





Transaction Banking Department Establishment in 2024

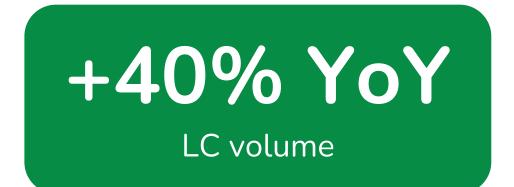
Providing a full range of products and services covering from traditional vanilla Trade (Letter of Credit, Collection etc.,) to Supply Chain Finance, Structured Trade Finance and Bank Guarantees



ACTION PLAN

Positioning and sustainability	Top banks in transaction banking with ESG-linked pr
Target client segmentation	Small and medium enterprises (SMEs), FDI, custor MNC anchors, customers in agricultural ind manufacturers, importers and exporters in key econo
For Cash management	To promote e-channel, Open Banking and other con
For Trade and Supply Chain	To commercialize Distributor Finance, Supply Cha and other Working Capital optimization solutions in Receivable side
Target markets	Vietnam and Asian corridors

Key initiatives: Transaction Banking



products and services

tomers being distributors or suppliers to ndustry supplying "green" products, pnomic sector

complex cash optimization solutions

hain Finance, Structured Trade Finance in both Account Payables and Account



THANK YOU

For further information, please contact:

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